# How the Political Power of Teacher Unions Affects Education 

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November 17th, 2021

## Teacher Unions in Developing Countries

- How teacher unions affect education is ambiguous (Hoxby (1996))
- Lobbying for better education inputs
- Rent seeking for their own interests
- Teacher unions in developing countries have political power (Moe and Wiborg (2017))
- Local teachers can influence voters
- Government cannot ignore because they are useful for winning elections
- Amplify both effects above
- Research Question

Does the political power of teacher unions explain low quality of education?

## Research Context: Mexico

- Politically powerful teacher union: SNTE
- Formed alliance with the ruling parties for a long time
- Suggestive evidence that SNTE can sway votes (Larreguy and Marshall (2016); Larreguy, Montiel Olea and Querubin (2017))
- Mexican education in comparison with OECD countries (Santiago et al. (2012); OECD (2019))
- Higher share of GDP on education
- Lower achievement levels


## What We Do

1. We study an example of what SNTE can do with political power

- Reward teachers for electoral contribution
- Manipulation of a pay-for-performance program

2. We look at how it affects education outcomes

- Test scores on a national standardized exam
- Difference-in-Differences estimation: compare municipalities...
- Before/After the 2006 presidential election
- High/Low vote shares for the candidate SNTE supported


## What We Find

- After the election, schools in municipalities with higher vote shares have...
- more teachers incorporated in the pay-for-performance program (2\%)
- more teachers promoted in the pay-for-performance program (8\%)
- For learning outcomes, those schools have...
- lower scores in a national standardized test (0.06 SD)
- more students in the bottom achievement level (5\%)
- no change in the top achievement level


## Teacher Unions in Mexico

- SNTE
- The biggest teacher union in Mexico
- All public school teachers at basic education (Grade 1 to 9 )
- Estimated number of members more than 1 million (Santibanez and Rabling (2008))
- Other union: CNTE
- A dissident teacher union
- Against political involvement of SNTE


## 2006 Presidential Election

- Incumbent party PAN won the presidency
- Winning margin was $0.6 \mathrm{ppt}(\approx 240,000$ votes $)$
- SNTE publicly announced their support for PAN in 2005
- Convince people to vote for PAN locally (Larreguy, Montiel Olea and Querubin (2017))
- SNTE claimed the credits for the win and received favor from the new government (Chambers-Ju and Finger (2016))


## Pay-for-Performance Program

- Carrera Magisterial (CM, 1993-2015)
- Aimed to give monetary bonuses to well-performing teachers at public schools
- Participation is voluntary and not forced to exit or downgrade once in CM
- Governed by a committee composed of SNTE and state education authority
- Qualitative study suggests CM is a patronage tool for SNTE
- Teachers believe merit points will be given if they are loyal to SNTE, regardless of whether they deserve them or not (Hecock (2014))
- SNTE used CM to award salary raises to teachers who were loyal to it (Chambers-Ju and Finger (2016))


## Difference-in-Differences Estimation

For school $i$ in municipality $m$ in year $t$,

$$
Y_{i m t}=\beta_{t} \times \operatorname{High} \operatorname{PAN} \mathrm{VS}_{m, 2006} \times \mathbf{1}\{t \geq 2006\}+\gamma_{i}+\gamma_{g(i) s(m) t}+\varepsilon_{i m t}
$$

- $Y_{i m t}$ : Total \# of teachers in CM, the \# of promoted teachers in CM
- High PAN $\mathrm{VS}_{m, 2006}$ : 1 if vote shares for PAN in $m>$ median vote share
- $\gamma_{i}$ : School-shift fixed effects
- $\gamma_{g(i) s(m) t}$ : School-type $(g(i))$ by state $(s(m))$ by year fixed effects

Identifying assumption
Incorporation and promotion in CM would trend similarly across municipalities without the presidential election.

## Data and Sample

- School censuses from 1998-1999 to 2018-2019
- Detailed information about students and teachers
- Data on presidential elections for 2000, 2006, 2012, 2018
- Vote shares at municipality level
- Supplementary data
- Population Census in 2005
- Sample restrictions
- General and televised secondary schools ( $\geq 80 \%$ of total)
- About 27,000 schools in each year


## Distribution of Municipalities


$\square$ Low vote share $\square$ High vote share $\square$ No data

## Municipality Characteristics in 2005

|  | High vote share | Low vote share | p -val |
| :--- | :---: | :---: | :---: |
| Total population | 57307 | 30211 | $0.000^{* * *}$ |
| Male (share) | 0.482 | 0.478 | $0.000^{* * *}$ |
| Age 15 to 60 (share) | 0.551 | 0.527 | $0.000^{* * *}$ |
| Age above 60 (share) | 0.102 | 0.109 | $0.000^{* * *}$ |
| Indigenous (share) | 0.094 | 0.239 | $0.000^{* * *}$ |
| No formal education (share) | 0.078 | 0.118 | $0.000^{* * *}$ |
| Primary education (share) | 0.317 | 0.308 | $0.001^{* * *}$ |
| Secondary education (share) | 0.127 | 0.107 | $0.000^{* * *}$ |
| High school or higher (share) | 0.123 | 0.095 | $0.000^{* * *}$ |
| Number of schools | 13.905 | 9.322 | $0.000^{* * *}$ |
| Public schools (share) | 0.932 | 0.970 | $0.000^{* * *}$ |
| Televised schools (share) | 0.685 | 0.796 | $0.000^{* * *}$ |

## Public School Characteristics in 2005

|  | High vote share | Low vote share | p -val |
| :--- | :---: | :---: | :---: |
| Teachers in CM | 2.314 | 1.788 | $0.000^{* * *}$ |
| Promoted teachers in CM | 0.580 | 0.431 | $0.000^{* * *}$ |
| Total enrollment | 176.383 | 144.041 | $0.000^{* * *}$ |
| Number of teachers | 7.411 | 5.883 | $0.000^{* * *}$ |
| Teachers with graduate degrees | 0.409 | 0.223 | $0.000^{* * *}$ |

## Dynamic Effects on CM



|  | Total \# of teachers in CM |  | \# of teachers in CM: promoted |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
| $2003-2005 \times$ High vote share | 0.0118 | -0.00884 | -0.00579 | 0.00755 | 0.00396 | 0.00409 |
|  | $(0.0325)$ | $(0.0273)$ | $(0.0272)$ | $(0.0137)$ | $(0.0130)$ | $(0.0130)$ |
| $2006-2008 \times$ High vote share | 0.0414 | 0.0384 | 0.0368 | $0.0216^{*}$ | 0.0170 | 0.0168 |
|  | $(0.0260)$ | $(0.0250)$ | $(0.0247)$ | $(0.0114)$ | $(0.0109)$ | $(0.0109)$ |
|  |  |  |  |  |  |  |
| $2008-2010 \times$ High vote share | $0.0576^{*}$ | 0.0323 | 0.0302 | $0.0478^{* * *}$ | $0.0371^{* *}$ | $0.0368^{* *}$ |
|  | $(0.0309)$ | $(0.0303)$ | $(0.0300)$ | $(0.0185)$ | $(0.0178)$ | $(0.0177)$ |
| $2010-2012 \times$ High vote share | $0.104^{* * *}$ | $0.0647^{*}$ | 0.0587 | $0.0618^{* * *}$ | $0.0460^{* *}$ | $0.0452^{* *}$ |
|  | $(0.0395)$ | $(0.0387)$ | $(0.0378)$ | $(0.0205)$ | $(0.0215)$ | $(0.0213)$ |
| Municipality control | No | Yes | Yes | No | Yes | Yes |
| Student control | No | No | Yes | No | No | Yes |
| Obs. | 166863 | 166863 | 166863 | 166863 | 166863 | 166863 |
| $R^{2}$ | 0.881 | 0.882 | 0.883 | 0.789 | 0.789 | 0.790 |
| Dep mean |  |  | 2.314 |  |  | 0.580 |

Note: Clustered standard errors (municipality) in parentheses.
School-shift FEs and school-type-state-year FEs are included in all specifications.
Dep mean is mean of dependent variables for schools in high vote share municipality in 2005.

$$
{ }^{* * *} \mathrm{p}<0.01^{* *} \mathrm{p}<0.05^{*} \mathrm{p}<0.1
$$

- 5 years after the election, schools in high-vote-share municipalities have...
- 0.06 person (or $2 \%$ ) more teachers in CM
- 0.05 person (or $8 \%$ ) more teachers promoted in CM
- Our hypothesis
- Higher vote shares $\Rightarrow$ Perceived as more loyal $\Rightarrow$ More reward
- Possible only when SNTE has connection to government


## Robustness Checks: 2012 Presidential Election

- PRI won the 2012 presidential election
- SNTE provided electoral support to PRI
- But the new president distanced PRI from SNTE
- The leader of SNTE arrested in 2013
- We test whether our effects were driven...
- solely by PAN
- solely by SNTE or the winning party

$$
Y_{i m t}=\beta_{t} \times \operatorname{High} \text { PAN VS } m, 2012 \times \mathbf{1}\{t \geq 2012\}+\gamma_{i}+\gamma_{g(i) s(m) t}+\varepsilon_{i m t}
$$

Number of teachers in CM: incorporated


Number of teachers in CM: promoted


$$
Y_{i m t}=\beta_{t} \times \text { High PRI VS } m_{m, 2012} \times \mathbf{1}\{t \geq 2012\}+\gamma_{i}+\gamma_{g(i) s(m) t}+\varepsilon_{i m t}
$$



Number of teachers in CM: promoted


## Robustness Checks: Placebo Outcomes

|  | \# of teachers |  | \# of grad teachers | Enrollment |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
| $2003-2005 \times$ High vote share | -0.0159 | 0.00631 | 0.00891 | 0.0100 | -0.473 | -0.682 |
|  | $(0.0327)$ | $(0.0325)$ | $(0.0111)$ | $(0.0109)$ | $(0.702)$ | $(0.592)$ |
| $2006-2008 \times$ High vote share | -0.0323 | -0.0164 | 0.0103 | 0.00976 | 0.362 | 0.256 |
|  | $(0.0292)$ | $(0.0304)$ | $(0.0114)$ | $(0.0118)$ | $(0.577)$ | $(0.551)$ |
| $2008-2010 \times$ High vote share | 0.0724 | 0.0418 | 0.0228 | 0.0180 | 0.949 | 0.393 |
|  | $(0.0505)$ | $(0.0411)$ | $(0.0144)$ | $(0.0148)$ | $(0.987)$ | $(0.931)$ |
| $2010-2012 \times$ High vote share | -0.0657 | -0.0405 | $0.0484^{* *}$ | 0.0310 | 2.057 | 1.461 |
|  | $(0.0706)$ | $(0.0645)$ | $(0.0206)$ | $(0.0201)$ | $(1.339)$ | $(1.287)$ |
| Municipality control | No | Yes | No | Yes | No | Yes |
| Obs. | 166863 | 166863 | 166863 | 166863 | 166863 | 166863 |
| $\mathrm{R}^{2}$ | 0.955 | 0.955 | 0.648 | 0.649 | 0.982 | 0.982 |

Note: Clustered standard errors (municipality) in parentheses.
School-shift FEs and school-type-state-year FEs are included in all specifications.
Dep mean is mean of dependent variables for schools in high vote share municipality in 2005.

$$
{ }^{* * *} \mathrm{p}<0.01^{* *} \mathrm{p}<0.05^{*} \mathrm{p}<0.1
$$

## Other Robustness Checks

- Different measures of main independent variable
- Continuous vote shares
- Mean vote shares
- Include full pre-periods
- Heterogeneity in states controlled by dissident teacher unions
- Cannot reject main effects are absent
- Granular geographic fixed effects
- Replace state with electoral districts $(=300)$.
- Use state-level elections to replicate main effects
- Work in progress!


## Reduced-Form Effects on Test Scores

- ENLACE (2005-2006 to 2013-2014)
- A national standardized exam for basic education
- Grade 9 participated in all years while Grade 7 and 8 did since 2008-2009
- Subjects are Spanish, Math, and a rotating subject
- Standardized to have national mean at 500 and SD at 100
- Linked to CM since 2008-2009
- Limitation
- Results are for grade 9
- Only one pre-period before the election

|  | Average score: Spanish | Average score: Math |
| :--- | :---: | :---: |
| $2006-2008 \times$ High vote share | -0.0913 | 0.695 |
|  | $(1.362)$ | $(1.491)$ |
| $2008-2010 \times$ High vote share | $-3.235^{* *}$ | -0.416 |
|  | $(1.625)$ | $(1.826)$ |
| $2010-2012 \times$ High vote share | $-6.481^{* * *}$ | $-6.913^{* *}$ |
|  | $(2.188)$ | $(2.773)$ |
| Obs. | 118851 | 118851 |
| $\mathrm{R}^{2}$ | 0.509 | 0.516 |
| Dep mean | 471.7 | 487.5 |

Note: Clustered standard errors (municipality) in parentheses.
School-shift FEs and school-type-state-year FEs are included in all specifications.
Dep mean is mean of dependent variables for schools in high vote share municipality in 2005.

$$
{ }^{* * *} \mathrm{p}<0.01^{* *} \mathrm{p}<0.05^{*} \mathrm{p}<0.1
$$

|  | Bottom achievement (N) |  | Top achievement (N) |  |
| :--- | :---: | :---: | :---: | :---: |
|  | Spanish | Math | Spanish | Math |
| $2006-2008 \times$ High vote share | 0.120 | $0.529^{*}$ | -0.0155 | -0.0176 |
|  | $(0.280)$ | $(0.310)$ | $(0.0187)$ | $(0.0220)$ |
| $2008-2010 \times$ High vote share | $0.653^{* *}$ | $0.687^{* *}$ | -0.0219 | -0.0155 |
|  | $(0.316)$ | $(0.349)$ | $(0.0217)$ | $(0.0533)$ |
| $2010-2012 \times$ High vote share | $1.239^{* * *}$ | $1.348^{* * *}$ | -0.0501 | -0.106 |
|  | $(0.397)$ | $(0.480)$ | $(0.0418)$ | $(0.167)$ |
| Obs. | 118880 | 118880 | 118880 | 118880 |
| $\mathrm{R}^{2}$ | 0.865 | 0.910 | 0.445 | 0.411 |
| Dep mean | 19.98 | 29.38 | 0.207 | 0.109 |

Note: Clustered standard errors (municipality) in parentheses.
School-shift FEs and school-type-state-year FEs are included in all specifications.
Dep mean is mean of dependent variables for schools in high vote share municipality in 2005.

$$
{ }^{* * *} \mathrm{p}<0.01^{* *} \mathrm{p}<0.05^{*} \mathrm{p}<0.1
$$

## No Effects for Private Schools

|  | Avgerage score: Spanish | Avgerage score: Math |
| :--- | :---: | :---: |
| $2006-2008 \times$ High vote share | 4.713 | 2.043 |
|  | $(3.956)$ | $(3.630)$ |
| $2008-2010 \times$ High vote share | 0.470 | -3.466 |
|  | $(4.180)$ | $(4.575)$ |
| $2010-2012 \times$ High vote share | 2.925 | -0.558 |
|  | $(4.274)$ | $(5.457)$ |
| Obs. | 18868 | 18868 |
| $\mathrm{R}^{2}$ | 0.686 | 0.674 |
| Dep mean | 571.2 | 570.1 |

Note: Clustered standard errors (municipality) in parentheses.
School-shift FEs and school-type-state-year FEs are included in all specifications.
Dep mean is mean of dependent variables for schools in high vote share municipality in 2005.
${ }^{* * *} \mathrm{p}<0.01^{* *} \mathrm{p}<0.05^{*} \mathrm{p}<0.1$

|  | Bottom achievement (N) |  | Top achievement (N) |  |
| :--- | :---: | :---: | :---: | :---: |
|  | Spanish | Math | Spanish | Math |
| $2006-2008 \times$ High vote share | 0.101 | 0.219 | 0.360 | 0.230 |
|  | $(0.613)$ | $(0.706)$ | $(0.336)$ | $(0.283)$ |
| $2008-2010 \times$ High vote share | 0.410 | 0.639 | 0.268 | -0.0178 |
|  | $(0.933)$ | $(0.891)$ | $(0.259)$ | $(0.261)$ |
| $2010-2012 \times$ High vote share | 0.819 |  |  |  |
|  | $(1.066)$ | $(0.901)$ | $(0.304)$ | 0.483 |
| Obs. | 18871 | 18871 | 18871 | 18871 |
| $\mathrm{R}^{2}$ | 0.648 | 0.761 | 0.747 | 0.669 |
| Dep mean | 5.130 | 9.876 | 1.575 | 0.805 |

Note: Clustered standard errors (municipality) in parentheses.
School-shift FEs and school-type-state-year FEs are included in all specifications.
Dep mean is mean of dependent variables for schools in high vote share municipality in 2005.

$$
{ }^{* * *} \mathrm{p}<0.01^{* *} \mathrm{p}<0.05^{*} \mathrm{p}<0.1
$$

## Summary

- We show the teacher union in Mexico rewarded teachers for electoral support after the presidential election by using a pay-for-performance program.
- We further show suggestive negative effects on learning outcomes for schools in municipalities with high vote shares for the candidate the union supported.
- We are working on connecting these two sets of results.


## CM systems

|  | Merit points |  |  |
| :---: | :---: | :---: | :---: |
| Factors | 1993 | 1998 | 2011 |
| Student performance | 7 | 20 | 50 |
| Continuous training | 15 | 17 | 20 |
| Academic degrees | 15 | 15 | - |
| Professional preparation | 25 | 28 | 5 |
| Peer review | 28 | 10 | - |
| Seniority | 10 | 10 | 5 |
| Co-curricular activities | - | - | 20 |


|  | Bonus/Base in \% (2008) |  |
| :---: | :---: | :---: |
| Levels | Primary | Secondary |
| A | 27 | 27 |
| B | 60 | 61 |
| C | 104 | 104 |
| D | 153 | 153 |
| E | 215 | 217 |

Tables from Santiago et al. (2012)

## Distribution of Vote Shares for PAN

2006 presidential election


## Trends of CM Participation




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