## How the Political Power of Teacher Unions Affects Education

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# Teacher Unions in Developing Countries

- How teacher unions affect education is ambiguous (Hoxby (1996))
  - Lobbying for better education inputs
  - Rent seeking for their own interests
- Teacher unions in developing countries have political power (Moe and Wiborg (2017))
  - Local teachers can influence voters
  - Government cannot ignore because they are useful for winning elections
  - Amplify both effects above

#### • Research Question

Does the political power of teacher unions explain low quality of education?

### Research Context: Mexico

- Politically powerful teacher union: SNTE
  - Formed alliance with the ruling parties for a long time
  - Suggestive evidence that SNTE can sway votes (Larreguy and Marshall (2016);
     Larreguy, Montiel Olea and Querubin (2017))
- Mexican education in comparison with OECD countries (Santiago et al. (2012); OECD (2019))
  - Higher share of GDP on education
  - Lower achievement levels

### What We Do

- 1. We study an example of what SNTE can do with political power
  - Reward teachers for electoral contribution
  - Manipulation of a pay-for-performance program
- 2. We look at **how it affects education outcomes** 
  - Test scores on a national standardized exam
- Difference-in-Differences estimation: compare municipalities...
  - Before/After the 2006 presidential election
  - High/Low vote shares for the candidate SNTE supported

### What We Find

- After the election, schools in municipalities with higher vote shares have...
  - more teachers incorporated in the pay-for-performance program (2%)
  - more teachers promoted in the pay-for-performance program (8%)
- For learning outcomes, those schools have...
  - lower scores in a national standardized test (0.06 SD)
  - more students in the bottom achievement level (5%)
  - **no change** in the top achievement level

### Teacher Unions in Mexico

#### • SNTE

- The biggest teacher union in Mexico
- All public school teachers at basic education (Grade 1 to 9)
- Estimated number of members more than 1 million (Santibanez and Rabling  $\left(2008\right))$

#### • Other union: CNTE

- A dissident teacher union
- Against political involvement of SNTE

### 2006 Presidential Election

- Incumbent party PAN won the presidency
  - Winning margin was 0.6 ppt ( $\approx 240,000 \text{ votes}$ )
- SNTE publicly announced their support for PAN in 2005
  - Convince people to vote for PAN locally (Larreguy, Montiel Olea and Querubin (2017))
- SNTE claimed the credits for the win and received favor from the new government (Chambers-Ju and Finger (2016))

# Pay-for-Performance Program

- Carrera Magisterial (CM, 1993 2015)
  - Aimed to give monetary bonuses to well-performing teachers at public schools
  - Participation is voluntary and not forced to exit or downgrade once in CM
  - Governed by a committee composed of SNTE and state education authority
- Qualitative study suggests CM is a patronage tool for SNTE
  - Teachers believe merit points will be given if they are loyal to SNTE, regardless of whether they deserve them or not (Hecock (2014))
  - SNTE used CM to award salary raises to teachers who were loyal to it (Chambers-Ju and Finger (2016))

## Difference-in-Differences Estimation

For school i in municipality m in year t,

$$Y_{imt} = \beta_t \times \text{High PAN VS}_{m,2006} \times \mathbf{1} \{t \ge 2006\} + \gamma_i + \gamma_{g(i)s(m)t} + \varepsilon_{imt}.$$

- $Y_{imt}$ : Total # of teachers in CM, the # of promoted teachers in CM
- High PAN  $VS_{m,2006}$ : 1 if vote shares for PAN in m > median vote share
- $\gamma_i$ : School-shift fixed effects
- $\gamma_{g(i)s(m)t}$ : School-type (g(i)) by state (s(m)) by year fixed effects

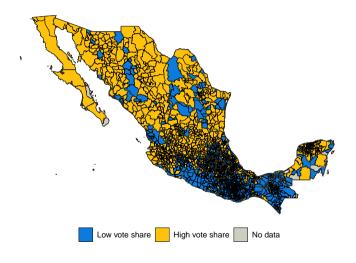
### Identifying assumption

 $Incorporation\ and\ promotion\ in\ CM\ would\ trend\ similarly\ across\ municipalities\ without\ the\ presidential\ election.$ 

### Data and Sample

- School censuses from 1998-1999 to 2018-2019
  - Detailed information about students and teachers
- Data on presidential elections for 2000, 2006, 2012, 2018
  - Vote shares at municipality level
- Supplementary data
  - Population Census in 2005
- Sample restrictions
  - General and televised secondary schools ( $\geq 80\%$  of total)
  - About 27,000 schools in each year

# Distribution of Municipalities



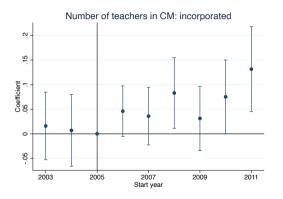
# Municipality Characteristics in 2005

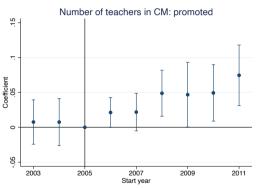
	High vote share	Low vote share	p-val
Total population	57307	30211	0.000***
Male (share)	0.482	0.478	0.000***
Age 15 to 60 (share)	0.551	0.527	0.000***
Age above 60 (share)	0.102	0.109	0.000***
Indigenous (share)	0.094	0.239	0.000***
No formal education (share)	0.078	0.118	0.000***
Primary education (share)	0.317	0.308	0.001**
Secondary education (share)	0.127	0.107	0.000***
High school or higher (share)	0.123	0.095	0.000**
Number of schools	13.905	9.322	0.000**
Public schools (share)	0.932	0.970	0.000***
Televised schools (share)	0.685	0.796	0.000**

# Public School Characteristics in 2005

	High vote share	Low vote share	p-val
Teachers in CM	2.314	1.788	0.000***
Promoted teachers in CM	0.580	0.431	0.000***
Total enrollment	176.383	144.041	0.000***
Number of teachers	7.411	5.883	0.000***
Teachers with graduate degrees	0.409	0.223	0.000***

# Dynamic Effects on ${\rm CM}$





	` ′	` ′	, ,	, ,	` /	` /
2008-2010 × High vote share	$0.0576* \\ (0.0309)$	0.0323 $(0.0303)$	0.0302 $(0.0300)$	$0.0478^{***}$ (0.0185)	0.0371** (0.0178)	0.0368** (0.0177)
2010-2012 × High vote share	0.104*** (0.0395)	$0.0647^*$ $(0.0387)$	0.0587 $(0.0378)$	0.0618*** (0.0205)	0.0460** (0.0215)	0.0452** (0.0213)
Municipality control	No	Yes	Yes	No	Yes	Yes
Student control	No	No	Yes	No	No	Yes

Total # of teachers in CM

-0.00884

(0.0273)

0.0384

(0.0250)

-0.00579

(0.0272)

0.0368

(0.0247)

0.00755

(0.0137)

0.0216\*

(0.0114)

# of teachers in CM: promoted

0.00396

(0.0130)

0.0170

(0.0109)

166863

0.789

0.00409

(0.0130)

0.0168

(0.0109)

166863

0.790

0.580

Obs. 166863 166863 166863 166863

0.8810.8820.8830.789

0.0118

(0.0325)

0.0414

(0.0260)

 $\mathbb{R}^2$ 

 $2003-2005 \times \text{High vote share}$ 

 $2006-2008 \times \text{High vote share}$ 

\*\*\* p<0.01 \*\* p<0.05 \* p<0.1

Dep mean 2.314

Note: Clustered standard errors (municipality) in parentheses.

School-shift FEs and school-type-state-year FEs are included in all specifications.

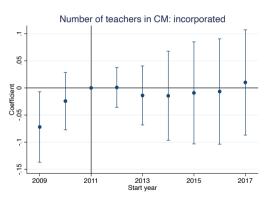
Dep mean is mean of dependent variables for schools in high vote share municipality in 2005.

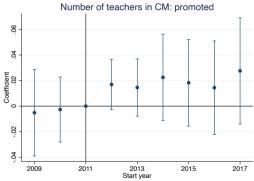
- 5 years after the election, schools in high-vote-share municipalities have...
  - 0.06 person (or 2%) more teachers in CM
    0.05 person (or 8%) more teachers promoted in CM
- Our hypothesis
  - Higher vote shares  $\Rightarrow$  Perceived as more loyal  $\Rightarrow$  More reward
  - Possible only when SNTE has connection to government

# Robustness Checks: 2012 Presidential Election

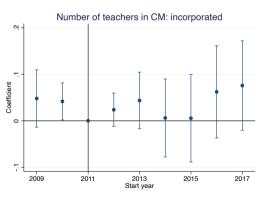
- PRI won the 2012 presidential election
  - SNTE provided electoral support to PRI
  - But the new president distanced PRI from SNTE
  - The leader of SNTE arrested in 2013
- We test whether our effects were driven...
  - solely by PAN
  - solely by SNTE or the winning party

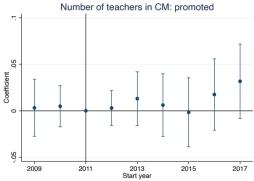
# $Y_{imt} \ = \ \beta_t \times \text{High PAN VS}_{m,2012} \times \mathbf{1}\left\{t \geq 2012\right\} + \gamma_i + \gamma_{g(i)s(m)t} + \varepsilon_{imt}$





$$Y_{imt} = \beta_t \times \text{High PRI VS}_{m,2012} \times \mathbf{1} \{t \ge 2012\} + \gamma_i + \gamma_{g(i)s(m)t} + \varepsilon_{imt}$$





### Robustness Checks: Placebo Outcomes

	# of te	eachers	# of grad	l teachers	Enrol	lment
$2003-2005 \times \text{High vote share}$	-0.0159	0.00631	0.00891	0.0100	-0.473	-0.682
	(0.0327)	(0.0325)	(0.0111)	(0.0109)	(0.702)	(0.592)
2006-2008 × High vote share	-0.0323	-0.0164	0.0103	0.00976	0.362	0.256
	(0.0292)	(0.0304)	(0.0114)	(0.0118)	(0.577)	(0.551)
2008-2010 $\times$ High vote share	0.0724	0.0418	0.0228	0.0180	0.949	0.393
	(0.0505)	(0.0411)	(0.0144)	(0.0148)	(0.987)	(0.931)
2010-2012 × High vote share	-0.0657	-0.0405	0.0484**	0.0310	2.057	1.461
	(0.0706)	(0.0645)	(0.0206)	(0.0201)	(1.339)	(1.287)
Municipality control	No	Yes	No	Yes	No	Yes
Obs.	166863	166863	166863	166863	166863	166863
$\mathbb{R}^2$	0.955	0.955	0.648	0.649	0.982	0.982

Note: Clustered standard errors (municipality) in parentheses.

School-shift FEs and school-type-state-year FEs are included in all specifications.

Dep mean is mean of dependent variables for schools in high vote share municipality in 2005.

<sup>\*\*\*</sup> p<0.01 \*\* p<0.05 \* p<0.1

### Other Robustness Checks

- Different measures of main independent variable
  - Continuous vote shares
  - Mean vote shares
  - Include full pre-periods
- Heterogeneity in states controlled by dissident teacher unions
  - Cannot reject main effects are absent
- Granular geographic fixed effects
  - Replace state with electoral districts (=300).
- Use state-level elections to replicate main effects
  - Work in progress!

### Reduced-Form Effects on Test Scores

- ENLACE (2005-2006 to 2013-2014)
  - A national standardized exam for basic education
  - Grade 9 participated in all years while Grade 7 and 8 did since 2008-2009
  - Subjects are Spanish, Math, and a rotating subject
  - Standardized to have national mean at 500 and SD at 100
  - Linked to CM since 2008-2009

- Limitation
  - Results are for grade 9
  - Only one pre-period before the election

	(1.362)	(1.491)
2008-2010 $\times$ High vote share	-3.235** (1.625)	-0.416 (1.826)
2010-2012 × High vote share	-6.481*** (2.188)	-6.913** (2.773)
Obs.	118851	118851
$\mathbb{R}^2$	0.509	0.516
Dep mean	471.7	487.5

Average score: Spanish

-0.0913

Average score: Math

0.695

*Note*: Clustered standard errors (municipality) in parentheses.

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\*\*\* p<0.01 \*\* p<0.05 \* p<0.1

 $2006-2008 \times \text{High vote share}$ 

	,	, ,	, ,	,
$2010\text{-}2012 \times \text{High vote share}$	1.239***	1.348***	-0.0501	-0.106
	(0.397)	(0.480)	(0.0418)	(0.167)
Obs.	118880	118880	118880	118880
$\mathbb{R}^2$	0.865	0.910	0.445	0.411

Spanish

0.120

(0.280)

0.653\*\*

(0.316)

Bottom achievement (N)

Math

0.529\*

(0.310)

0.687\*\*

(0.349)

Top achievement (N)

Math

-0.0176

(0.0220)

-0.0155

(0.0533)

0.109

Spanish

-0.0155

(0.0187)

-0.0219

(0.0217)

0.207

19.98 29.38Dep mean

*Note*: Clustered standard errors (municipality) in parentheses.

School-shift FEs and school-type-state-year FEs are included in all specifications.

Dep mean is mean of dependent variables for schools in high vote share municipality in 2005.

 $2006-2008 \times \text{High vote share}$ 

 $2008-2010 \times \text{High vote share}$ 

\*\*\* p<0.01 \*\* p<0.05 \* p<0.1

No Effects for Private Schools

\*\*\* p<0.01 \*\* p<0.05 \* p<0.1

$2006-2008 \times \text{High vote share}$	4.713	2.043
_	(3.956)	(3.630)
$2008-2010 \times \text{High vote share}$	0.470	-3.466
	(4.180)	(4.575)
$2010-2012 \times \text{High vote share}$	2.925	-0.558
	(4.274)	(5.457)
Obs.	18868	18868
$\mathbb{R}^2$	0.686	0.674
Dep mean	571.2	570.1

Dep mean is mean of dependent variables for schools in high vote share municipality in 2005.

School-shift FEs and school-type-state-year FEs are included in all specifications.

Avgerage score: Spanish Avgerage score: Math

$2010-2012 \times \text{High vote share}$	0.819 (1.066)	1.025 $(0.901)$	0.298 $(0.304)$	0.483 $(0.587)$
Obs.	18871	18871	18871	18871
$\mathbb{R}^2$	0.648	0.761	0.747	0.669

5.130

School-shift FEs and school-type-state-year FEs are included in all specifications.

Dep mean is mean of dependent variables for schools in high vote share municipality in 2005.

*Note*: Clustered standard errors (municipality) in parentheses.

Spanish

0.101

(0.613)

0.410

(0.933)

 $2006-2008 \times \text{High vote share}$ 

 $2008-2010 \times \text{High vote share}$ 

\*\*\* p<0.01 \*\* p<0.05 \* p<0.1

Dep mean

Bottom achievement (N)

Math

0.219

(0.706)

0.639

(0.891)

9.876

Top achievement (N)

Math

0.230

(0.283)

-0.0178

(0.261)

0.805

Spanish

0.360

(0.336)

0.268

(0.259)

1.575

## Summary

- We show the teacher union in Mexico rewarded teachers for electoral support after the presidential election by using a pay-for-performance program.
- We further show suggestive negative effects on learning outcomes for schools in municipalities with high vote shares for the candidate the union supported.
- We are working on connecting these two sets of results.

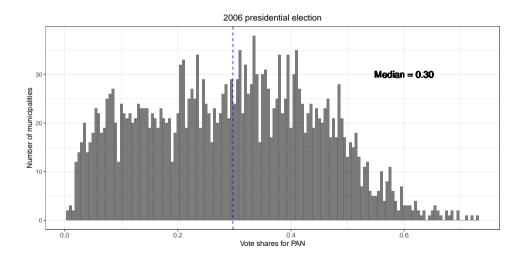
# CM systems

	Merit points		$_{ m nts}$
Factors	1993	1998	2011
Student performance	7	20	50
Continuous training	15	17	20
Academic degrees	15	15	-
Professional preparation	25	28	5
Peer review	28	10	-
Seniority	10	10	5
Co-curricular activities	-	-	20

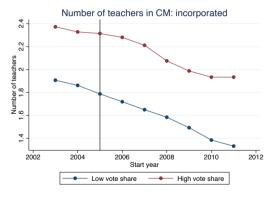
	Bonus/Ba	ase in % (2008)
Levels	Primary	Secondary
A	27	27
В	60	61
С	104	104
D	153	153
E	215	217

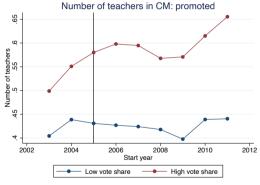
Tables from Santiago et al. (2012)

### Distribution of Vote Shares for PAN



### Trends of CM Participation





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